**2012 Annual Report** 

# FOCUSED ON YOUR FUTURE



# Report of the Board of Directors

On behalf of the entire Board of Directors of Interra Credit Union, it is my pleasure to write the 81st annual report. The board members include Kathy Brewton, Loren Eash, Linda Garber, David Myers, Russ Rupp, Tim Yoder and myself.

Course and direction for the future of Interra's members are securely grounded in the long historical roots within the communities we serve. It goes beyond financial services to include care for and involvement in those communities.

Your board is committed to the seven cooperative principles, starting with the focus on YOU, Interra's members, who are the credit union's owners. It continues with democratic member control of the Board of Directors and the Supervisory Committee. The success of the credit union is in direct proportion to how members use the products and services available to meet their needs, the principle of members' economic participation. Cooperatives, like Interra, practice autonomy and independence, focusing on member control and self help. Interra lives the principle of providing education, training and information opportunities to the membership in a variety of ways. The credit union strongly supports the principle of cooperation among cooperatives, actively involved in collaborations and involvement with other credit unions and other entities within the cooperative movement. Finally, the concern for the community is shown by the credit union, the staff and the members who work together to help those in need and enhance the quality of life in our communities.

The credit union closed the books on 2012 with a capital ratio of 12.14%, continuing to exceed peer comparisons. Our strong financial foundation gives us the ability to look to the future in many unique ways. That is exemplified by the continued expansion of the credit union, including the opening of the Syracuse office last fall, the first Interra location outside Elkhart County. Under the leadership of a future-focused management team, it continues with the investment in secure technology and electronic services to meet the needs of a diverse and growing membership.

On your behalf, the board works to set a course and establish direction. Our goal is to help create opportunities for a better future for the credit union and the communities in which we do business. We encourage your input at any time.

As your representatives, the board supports Interra's mission, "To be our members most trusted and valued financial resource." Thank you for choosing Interra Credit Union, where we are *Focused on YOUR Future!* 

Steve Warner Chairman of the Board For more than 80 years, Interra Credit Union has been serving members starting with seven charter members and one small office back in 1932. From those strong roots, great things grow.

Today, Interra serves more than 50,000 members at 11 offices in north central Indiana. With the approved expansion of our field of membership last year, the additional contiguous counties to Elkhart County are in the field of membership and are open to individuals, businesses and organizations that are established within those areas. The credit union continues to look at ways to grow into and support additional communities. The first office outside of Elkhart County, in Syracuse, opened last fall and was an instant success.

Growth is possible because members continue to discover the cooperative financial institution difference, a not for profit cooperative as an alternative to the for-profit big banks. The principled cooperative foundation continues to be a big part of Interra's success and growth. New memberships outpaced peer credit unions and members' economic participation is very high. Volunteers, the Board of Directors and Supervisory Committee, are elected from the membership. Collaboratively, Interra has developed 14 valued relationships with other credit union service organizations, the large shared branching and ATM networks being the most popular. Always focused on education and training, our employee training program is a market leader. Members from youth to seniors find value in financial education seminars and workshops. Concern for the communities we live in is the last and very important cooperative principle. We do that extremely well.

For a vibrant future, all stakeholders should be educated and knowledgeable about the bedrock of our success – our cooperative structure and principles. From our new to existing members, employees, management, volunteers, community leaders, and elected officials, our success *pays dividends* to each other and will play an important role as we move to the "next economy."

This year, as we are performing the 2013 strategic plan, you can expect the best from our engaged staff. The strategic statements are as follows: ensure that Interra is the employer of choice; leverage capital to enhance technology and all areas of lending; develop strategies centered on member convenience by providing multichannel deliveries, including branches, and especially by enhancing mobile delivery; and market to our members with relevant and targeted messages to promote economic participation and to continue education to all stakeholders.

In closing, we are focused on you, the members of Interra as we seek to employ the best to serve you, to make Interra the financial institution of choice, and work to make everyone more successful as a result of doing business with your local financial cooperative. It has been a pleasure to serve you during 2012. We look forward to serving you in 2013.

Jack A. Sheets President

# Report of the Executive Loan Committee

The Executive Loan Committee of Interra Credit Union met on a weekly basis in 2012 to review real estate, commercial and agricultural loans. Committee members are Andy Gangwer, Phil Wiens and Sanford Miller.

During the year, 6,655 member loans were approved by loan officers or by the Executive Loan Committee for a total loan amount of just over \$232,458,460.

The local economy is still subject to significant unemployment metrics. Also, there has been and will continue to be a tremendous amount of mandated government regulations that pressure staff and the credit union's time.

Despite the current economic environment, the credit union was able to see a steady increase in our overall loan balance from our members. For the year we saw a 6.2% increase in loans which represents about a \$21 million increase in the overall loan balance.

Members continued to seek our student loan product for higher education with an increase of a million dollars from the previous year. We saw commercial loans increase a little over \$11 million and we saw agricultural loans increase over \$6 million. There does seem to be a strong demand coming off the recession for vehicles. The vehicle loan balance increased a little over 11% from the previous year.

For those seeking either to refinance their existing mortgage or for those looking for their first home, interest rates have been at their lowest level in decades.

The credit union continues to strive for products and services along with technologies that can enhance members' satisfaction, "To be our members' most trusted and valued financial resource."

We move forward to chart the future and look for opportunities to serve you better. Interra is your credit union. We encourage you to be an active member, participating in the cooperative, by using the products and services, by thinking of Interra first when you look for a mortgage or car loan, for your checking account, for your investments and for all your financial needs.

Andy Gangwer Executive Vice President The Supervisory Committee was created by law to act as the members' representative in monitoring and guiding operations of the credit union. The committee's objective is to assure each member of the credit union's financial strength and stability.

BKD, LLP, was retained to perform an audit of Interra Credit Union's financial statements for the fiscal year ending March 31, 2012. The audit was performed in accordance with auditing standards generally accepted in the United States of America. The audit resulted in the issuance of an unqualified (clean opinion) on the financial statements.

BKD, LLP, reviewed the internal controls of the credit union as part of the audit of the financial statements. Management responded quickly and thoroughly addressed each item listed in BKD's management letter. The credit union continues to demonstrate effective internal controls, follows established policies and procedures and is in compliance with federal and state laws and regulations to keep the credit union's assets secure.

The Supervisory Committee met throughout the year to review internal and external audit results. The committee works independently on behalf of the credit union members to ensure that questions or issues pertaining to individual member accounts are resolved.

The committee wishes to express our sincere appreciation to the Board of Directors, management and staff for their cooperation and assistance throughout the year.

Crystal Hooley, Chair Darin Short Tony Miller

### **Report of Interra Investments**

Interra Investments enjoyed a record year in 2012, due primarily to the trust and confidence members place in Interra Credit Union. Assets under management increased 22% surpassing \$50 million, resulting in a 67% increase in profitability.

Led by the two full-time advisors, Paul Gayler, Program Manager, and Sue Purdue, Senior Investment Representative, Interra Investments focuses on building a practice based on member trust.

The growth at Interra Investments has been enhanced by members who recommend our advisors to their friends and family; and credit union staff who buy into the process and regularly make referrals. They believe in the way financial advisors look out for members as well as in the results they have realized. The financial advisors at Interra Investments are unique since they don't work on commission, which allows them to keep their members' best interests at heart.

It is nothing short of remarkable that the growth of Interra Investments has been achieved in a time of economic uncertainty. That shows the value credit union members place on working with the people they know – the trusted advisors at Interra Investments and Interra Credit Union.

Despite an economic and political climate of uncertainty, equity market returns remained strong in 2012. Both the Dow Jones Industrial Average (DJIA) and the broader Standard & Poors (S & P) indices enjoyed double-digit growth, 10% and 16% respectively. Bond markets performed well, as interest rates remained low.

On behalf of the Interra Investments staff, thank you for your continued trust and confidence. We take it very seriously and always focus on YOUR best interests.

David Birky, President Interra Investments

Representatives are registered, securities are sold, and investment advisory services offered through CUNA Brokerage Services, Inc. (CBSI), member FINRA/SIPC, a registered broker/dealer and investment advisor, 2000 Heritage Way, Waverly, lowa 50677, toll-free 866.512.6109. Non-deposit investment and insurance products are not federally insured, involve investment risk, may lose value and are not obligations of or guaranteed by the financial institution. CBSI is under contract with the financial institution, through the financial services program, to make securities available to members.

Jennifer Abney

Administrative Assistant

Jordan Adams

Branch Manager

Susie Adkins

Teller

Christina Alejandro

Administrative Assistant

**Esther Alwine** 

IRA/HSA Processor

Tonya Ankrom

Teller Float

**Avalon Armas** 

Teller

Larry Bayless

Loan Review Analyst

Kearstin Beall

ICE Intern

Jeremy Bender

Ag Loan Officer

Mindy Berger

Branch Float

Patrick Berney

Float

Jessica Biller

Training & Development

Manager

**David Birky** 

Vice President, Member
Development and President.

Interra Investments

Mike Blosser

Commercial Loan Officer

Liz Borntrager

Branch Manager

**Ashley Braun** 

Teller

**Kathy Brovont** 

Head Teller

Tavia Brubacher

Teller

Allison Burkholder

Administrative Assistant

Angie Clem

MSR

**Becky Coppens** 

Head Teller

Katherine Cripe

**Escrow Specialist** 

Stacey Darr

Systems Coordinator

Michelle Davis

Training Assistant

Russ Dawson

Marketing Research Analyst

Diane Dearth

Accounting Clerk

**David Dekker** 

Call Center Manager

Richelle Dick

Adminstrative Assistant

**Britney Dominguez** 

Branch Float

Bob Donegan

Maintenance

Dawn Douma

Vault Teller

Mary Easton

Teller

John Eicher, Jr.

MSR

Rachel Ely

Mortgage Loan Officer

Eric Erlenwein

Collector

Kelley Esch

Teller

Rhonda Eslinger

Director of Human

Resources

Hilary Ethridge

Branch Float

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Liz Fawley

Branch Manager

Dranon manag

Jon Flickinger

Mortgage Loan Officer

Allison Frye

Teller

Michael Galinowski

Systems Programmer

Cici Gallegos

MSR - Hispanic Service

Specialist

**Peggy Ganger** 

Teller

**Andy Gangwer** 

**Executive Vice President** 

Molly Gangwer

Teller

Deb Garman

**Director of Operations** 

**Paul Gayler** 

Investments Program

Manager

Jason Golden

Ag Loan Officer

/ tg Loan on

Meg Gongwer

Branch Float

Carmen Gonzalez

Call Center Representative

Jessica Goorhouse Branch Float

Staci Goss

Mortgage Loan Manager

Kevin Graber

Network Coordinator

Lesley Grass

Administrative Assistant

Jessica Green

Loan Clerk

Peggy Guyas

Branch Manager

**Bev Harman** 

MSR

Leanne Heckaman

Teller Supervisor

Teresa Hendricks

MSR - Member Education

Specialist

Tonya Henry Head Teller

Rex Hochstedler

Vice President of

Finance/CFO

Melissa Homes Teller

Nancy Hoover

Loan Clerk

Kate Hose

Teller

Kim Hostetler

Float

Michelle Huddleston

Loan Dept. Coordinator

Tara Hudson

Collector

Carmen Huiigen

Teller

Dan Hulse

Help Desk Technician

Aubrey Hunsberger

Compliance Assistant

Blair Juarez

Consumer Loan Officer

Mike Kauffman

Branch Manager

Vickie Kauffman

Image & Research

Specialist

**Brittany Kehr** 

Administrative Assistant

Pam Kemmerling

Mortgage Processor

Joseph King

Finanical Analyst

**Becky Kirkdorffer** 

Teller

Michelle Lantz

Teller

Jill Lechlitner

Teller

**Brittany Leeper** 

**Branch Float** 

Randy Lehman

Commercial Loan Officer

Stephanie Lehman

Call Center Representative

Amanda Lengacher

Member Service Verifier

Tammy Leroux

Teller

**Katie Lindzy** 

Mortgage Clerk

Melena Long

Teller

Tosha Maran

**ACH Specialist** 

Jill Martin

Teller

Fern Mast

Bookkeeper

**Tracy Mast** 

Administrative Assistant

Marilyn Mathews

Teller

**Judy Maurer** 

Information Security

Coordinator

Maria Mendoza

Teller

**Curtis Meyer** 

Branch Manager

**Angie Miller** 

Teller

Charlie Miller

Assistant Branch Manager

**Cherry Miller** 

Image & Research Specialist

Sanford Miller

Senior Vice President

of Operations

Sara Miller

Training Assistant

Willie Miller

Courier

**Ruth Moore** 

Teller

**Kelsey Nesbitt** 

Teller

**Amy Nicholls** 

Mortgage Processor

**Haley Nickell** 

Branch Float

**Courtney Oberholzer** 

Teller

Pam Oberlin

Teller

Carla Oplinger

Special Projects Coordinator

**Debbie Ott** 

Mortgage Processing

Assistant

Jasmine Otto

Teller

Amber Owen

Teller

Martha Packer

Security Officer/Loss

Prevention

Eva Parcell

Registered MSR

**Dave Parsons** 

Branch Manager

Katie Paulus

Image & Research Specialist

Kim Pedler

MSR - IRA/HSA Specialist

**Ruth Peshina** 

Loan Verifier

JoAnne Pickens

MSR - Trust Specialist

**Christin Pinckert** 

Recruiter

**Angie Pletcher** 

Compliance Officer

Jodi Polhemus

Teller

Krystal Pollock

Teller

Sue Purdue

Investment Representative

Erica Quezada

Float

Roger Ramer

Courier

**Jasmine Rumos** 

Teller

Tane Reed

Branch Manager

Joel Richard

Regional/Branch Director

Esmi Rivera

Call Center Representative

Alma Rodriguez

Branch Float

Leah Roe

MSR

Tyler Roth

Consumer Loan Officer

Jennifer Roush

Branch Float

Jody Saige

Director of Information

Systems

Nicole Schmidt

MSR

Joe Schneider

Member Service Manager

Erin Schrader

Call Center Representative

Kallie Schuetz

Card Services Specialist

Alaina Schuld

Management Trainee

Jack Sheets

President

Jamie Shepherd

Loan Clerk

Kathryn Shepherd

Teller

Arica Shetler

Teller

Nicky Shields

Teller

Becky Shultz

Head Teller

Ali Smith

Teller

Chris Smith

Business Development

Manager

Tricia Smith

Teller

Megan Stanger

Teller

Katie Stanley

Receptionist

**Annette Stauffer** 

Float

Ruby Stech

Branch Float

Karen Steffensen

Director of Marketing

Roger Steuer

IS Technician/Programmer

Martha Swartzentruber

MSR

Kaitlyn Taylor

Branch Float

Dan Temple

Mortgage Loan Officer

Norma Terrazas

Teller

Sandi Trenshaw

Image & Research Specialist

Collette Troyer

Marketing Specialist

June Tucker

Teller

Janet VanderMeer

**Human Resources Assistant** 

Tim Vogel

Marketing Coordinator

Debra Walsh

Administrative Assistant

Rajesh Wankhade

Teller

**Brenda Weatherton** 

Branch Manager

Kari Weaver

**Head Teller** 

Stephanie Weldy

Loan Clerk

Sherry Wenger

Internal Auditor

Sherrie Wert

Payment Systems Manager

Carl Westerbeek

Facilities Manager

**Phil Wiens** 

Chief Lending Officer

**Char Willett** 

Executive Administrative

Assistant

**Tell Williams** 

Teller

Martin Wilson

MSR - Business Services

Specialist

Rachel Wood

Teller

**Brad Woodiwiss** 

Management Trainee

**Brandon Yoder** 

Regional Branch Director

Laura Yoder

**Head Teller** 

Renee Yoder

Investments Coordinator/

Registered MSR

Susan Yoder

Teller

**Tammy Yoder** 

MSR

Brandi Zepeda

Card Services Specialist

Alan Zimmerman

Accounting Manager

	2012	2011
Income		
Interest Income – Loans	\$ 17,215,065	\$ 17,749,204
Interest Income – Investments	3,243,572	3,139,531
Other Income	6,788,989	5,464,087
Total Income	27,247,626	26,352,822
Expenses		
Payroll & Benefit Expense	\$ 8,985,503	\$ 8,783,488
Office Occupancy	2,397,340	2,335,615
Office Operations	2,289,537	1,945,691
Members Services	1,601,816	1,388,430
Provision for Loan Loss	556,242	498,335
ASI Special Premium	486,712	740,799
Other Expenses	2,862,568	1,904,224
Total Expense	19,179,718	17,596,582
Net Income	\$ 8,067,908	\$ 8,756,240
Distribution of Formings		
Distribution of Earnings Dividends	\$ 3.701.726	¢ 4422.047
2	+ -,,. = -	\$ 4,433,047
General Reserve Fund	1,362,381	1,317,641
Undivided Earnings	3,003,801	3,005,552
Net Income Distributed	\$ 8,067,908	\$ 8,756,240

### **Our Mission**

### To be our members' most trusted and valued financial resource

### **Committed to Excellence**

We are committed to:

- providing you with an exceptional level of service.
- · making it easy for you to do business with us.
- · treating you with the highest standards of respect and professionalism.
- identifying your financial needs and offering solutions that will improve your financial life.
- · delivering accuracy in all of our work.

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Cash and Investments
Loans, net
Preparty & Equipment

Property & Equipment Other Assets

**Total Assets** 

### Liabilities & Members' Equity

Liabilities

Share Accounts

Other Liabilities

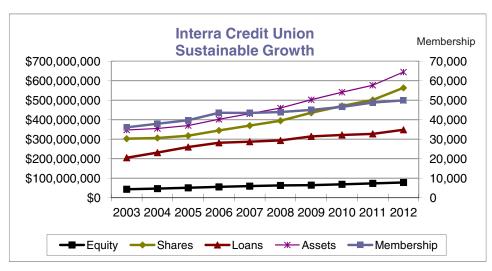
Total Liabilities

Members' Equity

**Total Liabilities & Equity** 

2012	2011	
\$ 259,284,082	\$ 221,239,867	
348,345,716	327,411,213	
18,679,335	18,369,611	
18,109,941	9,770,131	
\$ 644,419,074	\$ 576,790,822	
\$ 563,328,021	\$ 501,247,161	
2,846,573	1,982,203	
566,174,594	503,229,364	
78,244,480	73,561,458	
\$ 644,419,074	\$ 576,790,822	

Equity • Shares • Loans • Assets • Membership



# Interra Credit Union's Financial History

Year	Shares	Loans	Assets	Members' Equity
1932	\$ 1,058	\$ 1,052	\$ 1,125	\$ n/a
1935	6,821	6,787	7,308	413
1940	27,611	29,416	29,542	1,116
1945	322,887	258,346	330,663	5,121
1950	692,044	771,210	811,929	43,893
1955	1,491,641	1,394,259	1,622,387	130,548
1960	1,558,785	1,544,366	1,769,045	209,839
1965	2,737,217	2,309,238	3,059,388	321,553
1970	4,764,550	4,075,969	5,309,992	544,885
1975	11,719,658	9,091,286	12,999,668	1,179,694
1980	24,369,270	17,041,302	26,680,810	2,311,033
1985	46,928,194	29,183,086	52,317,176	5,384,936
1990	84,777,576	55,798,447	98,097,786	13,024,693
1995	137,658,854	92,379,739	160,603,903	22,543,035
2000	210,230,940	163,563,506	244,752,408	33,954,117
2005	317,688,468	259,857,319	370,000,738	50,845,212
2010	470,273,201	321,752,983	540,898,088	68,709,777
2011	501,247,161	327,411,213	576,790,822	73,561,458
2012	563,328,021	348,345,716	644,419,074	78,244,480